

**Committee:** Scrutiny Committee

**Agenda Item**

**Date:** 7 February 2013

**10**

**Title:** Capital Programme 2013/14 – 2017/18

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**Item for decision**

### **Summary**

1. This report presents the Capital Programme for 2013/14 to 2017/18.
2. Capital Expenditure is spending on schemes or assets that have a long term value to the Council and the Community.
3. The programme details planned capital expenditure on the Council's buildings, vehicles and ICT assets, together with capital grants to other organisations and individuals.
4. A significant proportion of the Capital Programme relates to council housing and the schemes and financing is consistent with the 30 Year HRA Business Plan.
5. There is an opportunity for Scrutiny Committee to review the report and provide comments in support of the recommendations, or to propose alternatives.
6. Examples of the questions Scrutiny may wish to consider are:
  - Do the proposed schemes in the programme provide tangible outcomes, value for money and sustainability?
  - How do we ensure that Grants and Funding transferred to outside bodies and individuals achieve the intended outcomes?
  - Are financing methods appropriate, built into revenue budgets and sustainable in the medium to long term?

### **Recommendations**

7. The Scrutiny Committee is requested to endorse the following recommendations to Cabinet, or suggest alternatives.
  - Cabinet recommends to Full Council that the Capital Programme and associated financing as set out in Appendices A and B be approved.

### **Financial Recommendations**

8. Contained within the body of the report.

## Background Papers

9. None

### Impact

Communication/Consultation	None
Community Safety	None
Equalities	None
Health and safety	None
Human Rights	None
Legal implications	None
Ward-specific impacts	None
Workforce /Workplace	None

### Capital Programme for period to 2017/18 (Appendix A)

10. Appendix A details the proposed Capital Programme for the coming year and the following four financial years to 2017/18, supporting the Medium Term Financial Strategy and Corporate Plan.
11. This is an evolving programme and subject to rolling annual approval by Cabinet and Full Council.
12. The Capital Programme has been split into the five service portfolios for consistency of reporting.
13. Schemes which are to be fully financed from external funding have been separately identified to facilitate the prioritisation of schemes.
14. The responsible officers for each scheme have been asked to identify outputs for each scheme in order to assist with value for money assessment and demonstrate the scheme's alignment to the Corporate Plan and other council strategies.
15. The total proposed programme over the reporting period is estimated to be £49.1 million. Split between General Fund and HRA as follows

	2012/13 Restated Budget £'000	2013/14 Original £'000	2014/15 Forecast £'000	2015/16 Forecast £'000	2016/17 Forecast £'000	2017/18 Forecast £'000	Total £'000
<b>Total General Fund Capital Expenditure</b>	4,836	2,900	820	734	698	1,278	11,266
<b>Total HRA Capital Expenditure</b>	5,473	6,463	7,371	6,775	5,843	5,931	37,856
<b>Total Capital Expenditure</b>	<b>10,309</b>	<b>9,363</b>	<b>8,191</b>	<b>7,509</b>	<b>6,541</b>	<b>7,209</b>	<b>49,122</b>

16. The above programme will be funded from grants, S106 contributions, capital receipts, revenue contributions, HRA 'Financial Headroom' and internal borrowing.
17. Appendix B1 and B2 details the funding for the General Fund and the HRA capital programmes. A summary for each fund is provided below:

<b>General Fund Programme Financing</b>	<b>2012/13 Restated Budget £'000</b>	<b>2013/14 Original £'000</b>	<b>2014/15 Forecast £'000</b>	<b>2015/16 Forecast £'000</b>	<b>2016/17 Forecast £'000</b>	<b>2017/18 Forecast £'000</b>	<b>Total £'000</b>
<b>Total General Fund Capital Expenditure</b>	<b>4,836</b>	<b>2,900</b>	<b>820</b>	<b>734</b>	<b>698</b>	<b>1,278</b>	<b>11,266</b>
<b>Financed from:</b>							
Grants and Contributions	(1,022)	(1,502)	(165)	(65)	(65)	(65)	(2,884)
Capital Receipts	(139)	0	0	0	0	0	(139)
Revenue Contributions	(285)	(470)	(35)	(18)	(18)	(18)	(844)
Internal Borrowing	(3,390)	(928)	(620)	(651)	(615)	(1,195)	(7,398)
<b>Total Financing</b>	<b>(4,836)</b>	<b>(2,900)</b>	<b>(820)</b>	<b>(734)</b>	<b>(698)</b>	<b>(1,278)</b>	<b>(11,266)</b>
<b>Net Financing Need(External Borrowing)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>HRA Programme Financing</b>	<b>2012/13 Restated Budget £'000</b>	<b>2013/14 Original £'000</b>	<b>2014/15 Forecast £'000</b>	<b>2015/16 Forecast £'000</b>	<b>2016/17 Forecast £'000</b>	<b>2017/18 Forecast £'000</b>	<b>Total £'000</b>
<b>Total HRA Capital Expenditure</b>	<b>5,473</b>	<b>6,463</b>	<b>7,371</b>	<b>6,775</b>	<b>5,843</b>	<b>5,931</b>	<b>37,856</b>
<b>Financed from:</b>							
Major Repairs Reserve	(2,894)	(3,081)	(3,136)	(3,208)	(3,281)	(3,356)	
Grants and Contributions	(107)	0	(1,180)	0	0	0	(1,287)
Capital Receipts	(200)	0	(200)	(775)	0	(88)	(1,263)
Revenue Contributions	(420)	0	0	0	0	0	(420)
'Financial Headroom'	(1,852)	(3,382)	(2,855)	(2,792)	(2,950)	(2,950)	(16,780)
Major Repairs Reserve	0	0	0	0	388	463	851
<b>Total Financing</b>	<b>(5,473)</b>	<b>(6,463)</b>	<b>(7,371)</b>	<b>(6,775)</b>	<b>(5,843)</b>	<b>(5,931)</b>	<b>(37,856)</b>
<b>Net Financing Need(External Borrowing)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

18. No external borrowing is required to fund the General Fund or HRA capital programmes for the period of the Strategy.
19. No new finance leases have been arranged as the use of internal borrowing in the short to medium term is more cost effective.
20. These financial arrangements and the associated impact on the Council Tax/Rent levy are fully detailed in the Treasury Management Strategy which is reported separately on the agenda.
21. The HRA capital financing includes a contribution from the Major Repairs Reserve (MRR) which is equivalent to the annual depreciation change on council dwellings. This funding is the first call to finance the annual capitalised repairs budget. Where the capitalised repairs spend for the year is higher than the MRR funding the difference is financed from the HRA 'Financial Headroom' or other resources such as capital receipts, etc. On the other hand if the expenditure in year is lower than the MRR funding the opportunity can be taken to transfer the surplus funding to finance higher expenditure in another year. This maintains a stable spend on the capitalised repairs programme over the financial reporting period. The latter is the position for 2016/17 and 2017/18 for the HRA financing.
22. The HRA funding position for 2016/17 and 2017/18 may change as a result of the stock condition survey to be undertaken in spring 2013 which will inform the HRA improvement and repairs programmes for the medium term.

## General Fund Programme

23. The General Fund programme can be split into the following portfolio areas:

- Housing General Fund
- Community Partnership and Engagement
- Community Safety
- Environmental Services
- Finance and Administration

24. A summary of each portfolio's expected spend is detailed below and full details are contained within Appendices A (1) to A (5).

	2012/13 Restated Budget £'000	2013/14 Original £'000	2014/15 Forecast £'000	2015/16 Forecast £'000	2016/17 Forecast £'000	2017/18 Forecast £'000	Total £'000
Housing General Fund	230	972	205	210	210	210	2,037
Community Partnership and Engagement	874	965	300	100	100	100	2,439
Community Safety	131	0	0	0	0	0	131
Environmental Services	2,770	659	255	249	328	908	5,169
Finance and Administration	832	304	60	175	60	60	1,491
<b>Total General Fund Capital Expenditure</b>	<b>4,836</b>	<b>2,900</b>	<b>820</b>	<b>734</b>	<b>698</b>	<b>1,278</b>	<b>11,266</b>

## General Fund - 2012/13 Restated Budget

25. The General Fund Capital Programme has been restated from a budget of £6.543 million to £4.836 million to reflect changes in scheme profiling since Cabinet on 13 December 2012 as follows:

- Slippage and scheme changes as advised to Cabinet on 13 December 2012 – reduction of £472k to 2012/13 budget.
- S106 scheme slippage identified during preparation of the Capital Strategy - £1,238k transferred to 2013/14 capital programme.
- Additional funding request for Print room scanner in 2012/13 - £20k.
- Other net changes – reduction of £23k.

## General Fund – Five Year Capital Strategy

26. General Fund Housing - Five Year Programme

- The provision of ongoing Private Sector renewal grant is £1.320 million over the reporting period and should result in providing assistance to 180 properties.
- The portfolio includes funding of social housing through the application Stansted Housing Partnership funding. Details of the funding's full application is included at paragraph 33 and 34.

27. Community Partnerships and Engagement

- In addition to various community expenditure funded from S106 monies totaling £1.3 million, the programme now includes repairs to the Saffron Walden Castle (£400,000). The scheme is to be part funded by English Heritage (£200,000). The work will result in the 'Heritage' asset being taken off the monuments at risk register.

## 28. Community Safety

No future capital projects have been identified for the Community safety portfolio.

## 29. Environmental Services

- The ongoing programme reflects replacement of Waste Strategy equipment and replacement/renewal of council vehicles (excluding waste vehicles).
- In line with Cabinets 17 January 2013 decision works to Elizabeth Way Culvert is now included 30% of which will be completed by 31 March 2013.

## 30. Finance and Administration

- Future cyclical improvement works required to be undertaken on various council buildings will be supported by a condition survey which is currently in the process of being commissioned. Provision has been made for cyclical works to Day Centres and London Road Offices.
- For ICT it is planned that with effect from 2014/15 the level of investment in the infrastructure will reduce after a number of years of significant investment. However as technology changes occur and services need to progress this cannot be guaranteed.

## **Housing Revenue Programme (Appendix A (1))**

### **2012/13 Restated Budget**

31. The Housing Revenue Account Capital Programme has been restated from a budget of £5.941 million to £5.473 million to reflect changes to scheme profiling since the Cabinet meeting on 13 December 2012 as follows:

- Slippage of Garage/Garden sites provision to 2013/14 to fund Mead Court/Canon's Mead Garage sites development (£600,000).
- £135,000 has been added to Energy Efficiency projects to fund the additional work required to progress Phase 2 and 3 of the Air Pump Boilers.

### **Housing Revenue Account – Five Year Capital Strategy**

32. In line with the 30 Year HRA Business Plan the programme supports the service's aspirations for future investment in the existing housing stock and affordable housing.
33. In addition to the schemes currently identified in the business plan an additional £2.2 million has been included for u PVC fascias and guttering. This six year programme covering 400 properties should result in future savings to the external painting programme.

34. The investment contained in the business plan will be reviewed and updated periodically with the associated financing realigned where necessary.

### Stansted Area Housing Partnership Funding

35. As at 1<sup>st</sup> April 2012 the Council held £2.335 million in relation to Stansted Area Housing Partnership Funding. The funding balance includes annual interest. The forecast balance as at 31 March 2013 is expected to be £2.344 million.

36. The capital programme includes the following commitments in relation to the application of this funding:

<b>Stansted Partnership Fund</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Project for Funding:</b>					
Funding to East Herts and Harlow for Social Housing	0	717	0	0	717
Holloway Crescent	369	0	0	0	369
Mead Court Garage Site	78	0	1,180	0	1,258
<b>Total</b>	<b>447</b>	<b>717</b>	<b>1,180</b>	<b>0</b>	<b>2,344</b>

### Robustness of Capital Programme Estimates and Value for Money

37. Both the robustness of the capital programme and a review of each schemes value for money attributes have been undertaken by officers of the Capital Programme Working Group. SMB considered the impact of the proposed programme in early December 2012.

38. A regular financial update on the capital programme is reported to Cabinet through out the year.

39. The performance of the associated investments is considered through regular reports on service performance to Performance and Audit Committee and through the reporting arrangements for the Asset Management Plan.

### Risk Analysis

<b>Risk</b>	<b>Likelihood</b>	<b>Impact</b>	<b>Mitigating actions</b>
Failure to identify capital spending pressures and costs accurately	2 (Some risk that service and cost pressures will occur requiring management of the financial impact)	2 (potential financial impact minimal as action will be taken due to limited resourcing)	Continual review of the capital programme and strategy throughout the year.

1 = Little or no risk or impact

2 = Some risk or impact – action may be necessary.

3 = Significant risk or impact – action required

4 = Near certainty of risk occurring, catastrophic effect or failure of project.

HOUSING									
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18			
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Total	Programme Outputs	Lead Officer
	£	£	£	£	£	£	£		
<b>General Fund Capital Schemes</b>									
1. Disabled Facilities Grants	120,000	175,000	125,000	130,000	130,000	130,000	810,000	23 Households per year based on 10/11 figures. Reflects 5 properties per annum brought back into use. Revenue Bid for Member of staff on Fixed Term contract 2 years to facilitate scheme.	RM/GS
2. Empty Dwellings	70,000	50,000	50,000	50,000	50,000	50,000	320,000		RM/GS
3. Private Sector Renewal Grants	40,000	30,000	30,000	30,000	30,000	30,000	190,000	Up to 10 properties per year improved reducing LA burden. Review scheme based on past trends in service delivery.	RM/GS
<b>Externally Funded schemes</b>									
4. Stansted Housing Partnership - Social Housing Properties	0	717,000	0	0	0	0	717,000	22 Social Housing Properties in total over course of draw down. Nomination rights have now been changed this includes East Herts (£358), Harlow (£358)	AT/RH
<b>GF Housing Total</b>	<b>230,000</b>	<b>972,000</b>	<b>205,000</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>	<b>2,037,000</b>		
<b>HRA Fund</b>									
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18			
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Total	Programme Outputs	Lead Officer
	£	£	£	£	£	£	£		
1. HRA Capital Repairs	2,919,000	3,793,000	3,801,000	3,725,000	2,893,000	2,893,000	20,024,000	Investment in current housing stock.	RM
2. Cash Incentive Scheme Grants	20,000	50,000	50,000	50,000	50,000	50,000	270,000	Increase in budget to assist with the impact of changes to Welfare Benefit Reform.	RM
3. Light Vans Replacement programme	0	0	0	0	0	87,500	87,500		RMEF
4. Stansted Housing Partnership - Holloway Crescent - Phase 2	950,000	0	0	0	0	0	950,000		RH
<b>HRA Business Plan</b>									
5. Service charges planned repair system	0	100,000	0	0	0	0	100,000		RM
6. Update of alarm equipment in sheltered housing schemes	100,000	100,000	100,000	100,000	0	0	400,000		AW
7. Review of potential new build schemes on identified Garden/Garage sites	0	0	600,000	600,000	600,000	600,000	2,400,000	2012/13 Scheme slipped to 2013/14. Financed from HRA 'Headroom'. Budget moved (2013/14) to Mead Court/Canons Mead	RM
8. Review of potential internet cafes in sheltered schemes	20,000	20,000	20,000	0	0	0	60,000		RM
9. Energy Efficiency improvement schemes	884,000	300,000	300,000	300,000	300,000	300,000	2,384,000	Attracts external funding of £239k for 2012/13.	RM
10. Supported Unit for people with learning disabilities	0	100,000	0	0	0	0	100,000	Grant to Housing Association	RM
11a Mead Court - Development	80,000	520,000	2,000,000	0	0	0	2,600,000	29 additional homes depending on preferred option. £1.2m moved from garage sites development for devt of Mead Court.	RM
11b Mead Court/Canons Mead - Garage Site	0	1,200,000	0	0	0	0	1,200,000		RM
12. Electrical Rewiring	500,000	0	0	0	0	0	500,000		RM
<b>New Scheme</b>									
13. Newport Depot Refurbishment	0	80,000	0	0	0	0	80,000	Reduction in storage space to provide new office space	RM
14. Potential redevelopment of Sheltered Schemes	0	0	0	1,500,000	1,500,000	1,500,000	4,500,000	Provision for 2 redeveloped Schemes.	
15. UPVC Fascias and Guttering	0	200,000	500,000	500,000	500,000	500,000	2,200,000	6 Year programme covering 400 properties. Potential savings in Painting programme post 2019/20.	
<b>HRA Housing Total</b>	<b>5,473,000</b>	<b>6,463,000</b>	<b>7,371,000</b>	<b>6,775,000</b>	<b>5,843,000</b>	<b>5,930,500</b>	<b>37,855,500</b>		
<b>Total Housing</b>	<b>5,703,000</b>	<b>7,435,000</b>	<b>7,576,000</b>	<b>6,985,000</b>	<b>6,053,000</b>	<b>6,140,500</b>	<b>39,892,500</b>		

## APPENDIX A (2)

## COMMUNITY PARTNERSHIPS AND ENGAGEMENT

	2012-13 Budget £	2013-14 Forecast £	2014-15 Forecast £	2015-16 Forecast £	2016-17 Forecast £	2017-18 Forecast £	Total £	Programme Outputs	Lead Officer
<u>General Fund Capital Schemes</u>									
1. Community Projects Grants	70,000	100,000	100,000	100,000	100,000	100,000	570,000	29+ organisations assisted in 2011/12. Improved storage facilities. Facility revenue funded by Museum Trust.	SH
2. Museum Storage Facility Contribution	0	127,000	0	0	0	0	127,000		AW/RA
<u>Externally Funded Schemes</u>									
3. Leisure Centre Initiatives	9,000	0	0	0	0	0	9,000	Provision of new/updated sports facilities	GB
4. Rochford Nurseries Community Fund	361,000	438,000	0	0	0	0	799,000		AT
5. Sports Facilities - S106 Bell College	316,000	0	0	0	0	0	316,000		AT
6. S106 Takeley/ Little Canfield/Priors Green	118,000	100,000	0	0	0	0	218,000		AT
<u>New Scheme</u>									
8. Saffron Walden Castle	0	200,000	200,000	0	0	0	400,000	Council owned asset. To ensure compliance with English Heritage Register requirements.	AT
Total Community Partnerships and Engagement	874,000	965,000	300,000	100,000	100,000	100,000	2,439,000		

## COMMUNITY SAFETY

	2012-13 Budget £	2013-14 Forecast £	2014-15 Forecast £	2015-16 Forecast £	2016-17 Forecast £	2017-18 Forecast £	Total £	Programme Outputs	Lead Officer
<u>General Fund Capital Schemes</u>									
1. CCTV Saffron Walden	75,000	0	0	0	0	0	75,000		GB
2. CCTV Stansted	42,000	0	0	0	0	0	42,000		GB
3. CCTV Felsted	13,500	0	0	0	0	0	13,500		GB
Total Community Safety	130,500	0	0	0	0	0	130,500		



## ENVIRONMENTAL SERVICES

	2012-13 Budget £	2013-14 Forecast £	2014-15 Forecast £	2015-16 Forecast £	2016-17 Forecast £	2017-18 Forecast £	Total £	Programme Outputs	Lead Officer
<u>General Fund Capital Schemes</u>									
1. Fencing Shire Hill Depot	3,000	0	0	0	0	0	3,000	Securing depot from potential theft	RP
2. Elizabeth Way Culvert	109,000	241,000	0	0	0	0	350,000	Flood prevention.	AT
3. Household Bins Replacement	10,000	10,000	10,000	10,000	10,000	10,000	60,000	Meeting waste strategy targets	RP
4. Household Bins New	20,000	20,000	20,000	20,000	20,000	20,000	120,000	Improved waste recycling service	RP
5. Garden Waste Bins	20,000	20,000	15,000	10,000	10,000	10,000	85,000	Improved waste recycling service	RP
6. Kitchen Caddies and Slave Bins	120,000	10,000	8,000	8,000	8,000	8,000	162,000	Improved waste recycling service	RP
7. Trade Waste Bin Replacement	10,000	10,000	10,000	10,000	10,000	10,000	60,000	Meeting waste strategy targets	RP
8. Fairycroft Car Park Repairs	0	50,000	0	0	0	0	50,000		RH
9. Vehicle Replacement Programme - Excluding Waste Strategy	0	236,000	180,000	191,000	270,000	850,400	1,727,400	Aligned with revised Vehicle replacement Programme Bid	RP
10. Vehicle Workshop	427,000	0	0	0	0	0	427,000	New waste strategy targets	RP
11. New Fleet - Refuse Vehicles	1,995,000	0	0	0	0	0	1,995,000	New waste strategy targets	RP
12. Additional Dust Cart	40,000						40,000	New waste strategy targets	
13. In-Cab technology	0	50,000	12,000	0	0	0	62,000	Improved Efficiency. Previous bid increased by £12k.	RP
14. Swan Meadow Footbridge New Scheme	16,000	0	0	0	0	0	16,000		
15. Noise Monitoring Equipment	0	12,000	0	0	0	0	12,000	Replacement noise monitoring equipment	
<b>Total Environmental Services</b>	<b>2,770,000</b>	<b>659,000</b>	<b>255,000</b>	<b>249,000</b>	<b>328,000</b>	<b>908,400</b>	<b>5,169,400</b>		

APPENDIX A (4)

FINANCE AND ADMINISTRATION

	2012-13 Budget £	2013-14 Forecast £	2014-15 Forecast £	2015-16 Forecast £	2016-17 Forecast £	2017-18 Forecast £	Total £	Programme Outputs	Lead Officer
<u>ICT</u>									
1. Home Working	24,000	20,000	0	0	0	0	44,000		AW
2. Members IT Equipment	0	0	0	15,000	0	0	15,000	Equipment for new members	AW
3. Minor Items IT	20,000	20,000	20,000	20,000	20,000	20,000	120,000	Business Continuity	AW
4. Network Replacement	121,000	0	0	0	0	0	121,000	Business Continuity	AW
5. Revs and Bens	0	0	0	0	0	0	0		AW
6. Upgrade to Microphone System	40,000	0	0	0	0	0	40,000	Business Continuity	AW
7. Backup System refresh	0	0	0	100,000	0	0	100,000	Council IT system back up	AW
8. Exchange Upgrade	0	35,000	0	0	0	0	35,000	Business Continuity	AW
9. Replacement of 32 Bit Servers	25,000	0	0	0	0	0	25,000	Business Continuity	AW
10. Windows 7 Upgrade	10,000	20,000	0	0	0	0	30,000	Improved efficiency in ICT working.	AW
11. Replacement projector	15,000	0	0	0	0	0	15,000	Business Continuity	AW
12. Video Conferencing	0	25,000	0	0	0	0	25,000	Enhanced flexible working	AW
13. 'Cloud' computing	30,000	0	0	0	0	0	30,000	Improved ICT Efficiency.	AW
14. HR Systems	30,000	0	0	0	0	0	30,000		AW
15. Content Management System	10,000	0	0	0	0	0	10,000		AW
<u>ICT New Schemes</u>									
16. Bring Your Own Device	0	30,000	0	0	0	0	30,000	Purchase of hardware and security software Improved ICT Efficiency Savings	AW
17. Mobile working ICT set up - Housing	0	50,000	0	0	0	0	50,000		AW
18. Mobile working ICT set up - Planning and Environmental Health	0	45,000	0	0	0	0	45,000	Improved Efficiency Savings	AW
19. Mailroom Scanner	20,000	0	0	0	0	0	20,000	Improve efficiency within the service	RC
<u>Council Assets</u>									
20. Council Offices Cyclical Improvements	335,000	0	0	0	0	0	335,000	Improvements of asset - London Road offices	AW
21. Car park Improvements - London Road Offices	35,000	0	0	0	0	0	35,000	Improvements of asset - London Road offices	AW
22. Customer Services Remodelling	50,000	0	0	0	0	0	50,000	Customer satisfaction - more privacy for customers	AW
23. Energy efficiency	52,500	0	0	0	0	0	52,500	Boiler housing for London Road Offices	RH
24. Day Centres Improvements	0	29,000	10,000	10,000	10,000	10,000	69,000	Improvement of Asset	RM
25. Cyclical Improvements - Guildhall Thaxted	14,000	0	0	0	0	0	14,000	Improvement of Asset	RM
<u>Council Assets New Schemes</u>									
26. London Road Building Improvements	0	30,000	30,000	30,000	30,000	30,000	150,000	To make provision for a programme of work which will be supported by a condition survey.	AW
<b>Total Finance Administration</b>	<b>831,500</b>	<b>304,000</b>	<b>60,000</b>	<b>175,000</b>	<b>60,000</b>	<b>60,000</b>	<b>1,490,500</b>		



